



# LOCAL FUNDS LOCAL NEEDS

MEASURE A 2013-2023

## **San Mateo County Measure A Oversight Committee Thursday, May 8, 2014, 6 p.m.**

College of San Mateo, College Heights Conference Room, Building 10, Room 468  
1700 West Hillsdale Boulevard, San Mateo, CA 94402

### **Agenda**

Pledge of Allegiance

Chair Daniel Quigg

Call to Order and Roll Call

Chair Daniel Quigg

### **Public Comment**

(This item is reserved for persons wishing to address the Committee on any Committee-related matters not otherwise on this agenda, and on any listed agenda items other than those Matters Set for a Specified Time or on the Regular Agenda. Members of the public who wish to address the Committee should complete a speaker request form. Speakers are customarily limited to two minutes.)

Approve the Minutes of the Meeting of Feb. 4, 2014

Chair Daniel Quigg

Review of Roles and Responsibilities

Reyna Farrales  
Deputy County Manager

Status Report – Measure A Receipts and Projections

Jim Saco  
Budget Director

Status Report – Measure A Spending and Performance

Reyna Farrales  
Deputy County Manager

Setting Date of Next Committee Meeting

Chair Daniel Quigg

Adjourn

Chair Daniel Quigg

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## San Mateo County Measure A Oversight Committee

**Tuesday, February 4, 2014, 6:00pm**

College of San Mateo, College Heights Conference Room, Building 10, Room 468  
1700 West Hillsdale Boulevard, San Mateo, CA 94402

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### MINUTES

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**I. Pledge of Allegiance**

**II. Call to Order** – The meeting was called to order by Deputy County Manager Reyna Farrales at 6:08 p.m.

**Roll Call** – Present: Wing Yu, Mindy Pengel, Samuel Hutkins, Daniel F. Quigg, Lynne Shubunka, Susan Brissenden-Smith, Zoe Kersteen-Tucker and Manuel Ramirez, Jr.

Absent: Jamie Monozon and Carolyn Clark

**III. Welcome and Introductions**

**IV. Administration of Oath of Office** – Administered by Chief Deputy County Counsel Paul Okada

**V. Public Comment**

Speakers:

Robert Riechel, San Bruno Chamber of Commerce

**VI. Role and Responsibilities of the Committee** – Read and reviewed with the Committee by Deputy County Manager Reyna Farrales

**VII. Adoption of Bylaws** – Read and reviewed with the Committee by Chief Deputy County Counsel Paul Okada

Motion to adopt: D. Quigg / Second: Z. Kersteen-Tucker

Ayes: Wing Yu, Mindy Pengel, Samuel Hutkins, Daniel F. Quigg, Lynne Shubunka, Susan Brissenden-Smith, Zoe Kersteen-Tucker and Manuel Ramirez, Jr.

Noes: None

**VIII. Election of Chairperson and Vice Chairperson**

Motion to nominate Daniel Quigg as Chairperson: L. Shubunka / Second: Z. Kersteen-Tucker

Ayes: Wing Yu, Mindy Pengel, Samuel Hutkins, Daniel F. Quigg, Lynne Shubunka, Susan Brissenden-Smith, Zoe Kersteen-Tucker and Manuel Ramirez, Jr.

Noes: None

Motion to nominate Lynne Shubunka as Vice Chairperson: D. Quigg / Second: S. Brissenden-Smith

Ayes: Wing Yu, Mindy Pengel, Samuel Hutkins, Daniel F. Quigg, Lynne Shubunka, Susan Brissenden-Smith, Zoe Kersteen-Tucker and Manuel Ramirez, Jr.

Noes: None

- IX. **Brown Act Presentation** – Presented by Deputy County Counsel Justin Mates
- X. **Revenue Projections** – Presented by County Budget Director Jim Saco
- XI. **Summary of Funded Initiatives and introduction to Measure A Performance Dashboard website (<https://performance.smcgov.org/>)** – Presented by Deputy County Manager Reyna Farrales and County Budget Director Jim Saco

Zoe Kersteen-Tucker noted that she serves on the board of the San Mateo County Transit District (SamTrans), one of the recipients of Measure A funds and is a consultant working with County's Parks Department and Parks Commission, which receive Measure A funds. The Committee discussed whether Ms. Kersteen-Tucker would have a conflict of interest in connection with the Committee's work in light of the Measure A funds provided to SamTrans and County Parks. Because the Committee lacks the authority to recommend funding priorities to the Board of Supervisors or County staff, and thus cannot determine the amount of Measure A funds, if any, to be provided to recipients, it was advised by counsel that no conflict of interest existed. The Committee discussed Ms. Kersteen-Tucker's potential participation in the development of the Committee's recommendations, if any, concerning appropriate metrics by which the County can assess the impact of Measure A funds provided to SamTrans or County Parks. Discussion ensued concerning the benefit of obtaining Ms. Kersteen-Tucker's expertise in these areas while at the same time avoiding even the appearance of impropriety.

- XII. **Setting date of next Committee meeting** – The next meeting was scheduled for Thursday, May 8, 2014 at 6:00 p.m. at the College of San Mateo, College Heights Conference Room, Building 10, Room 468, 1700 West Hillsdale Boulevard, San Mateo, CA 94402
- XIII. **Adjourn** – The meeting was adjourned at 7:51 p.m.

**County of San Mateo**  
Measure A Receipts

<u>Tax Period</u>	<u>Date Deposited</u>	<u>Receipts</u>	<u>Projection</u>
Apr-13	06/26/13	4,397,205.32	4,397,205.32
	FY 2013 Total	4,397,205.32	4,397,205.32
May-13	07/10/13	4,367,700.00	4,367,700.00
Jun-13	08/21/13	5,823,600.00	5,823,600.00
Jul-13	09/25/13	7,930,645.59	7,930,645.59
Aug-13	10/09/13	4,930,200.00	4,930,200.00
Sep-13	11/20/13	6,573,600.00	6,573,600.00
Oct-13	12/26/13	7,756,963.99	7,756,963.99
Nov-13	01/15/14	5,181,200.00	5,181,200.00
Dec-13	02/19/14	6,908,200.00	6,908,200.00
Jan-14	03/26/14	8,193,726.35	8,193,726.35
Feb-14	04/16/14	4,924,200.00	4,924,200.00
Mar-14*	05/31/14		5,361,608.48
Apr-14*	06/30/14		6,898,373.04
	FY 2014 Total	62,590,035.93	74,850,017.45
	Y-T-D Total	66,987,241.25	

\*Projections based on Prop. 172 activity.

Revenues are generally received from the State Board of Equalization five to seven weeks in arrears.

**SAN MATEO COUNTY MEASURE A**  
**FY 2013-14 (ending June)**  
**Mid-Year Transactions and Use Tax Revenues Projection**  
**Effective from 4/1/2013 to 3/31/2023**

Agency Budget Estimate for FY 2013-14

Total Allocation From SBOE

Net of Admin Fee

Current Quarter	4Q 2013	20,604,026
Previous Quarter	3Q 2013	18,938,564
2nd Previous Quarter	2Q 2013	17,559,446
3rd Previous Quarter	1Q 2013	17,437,422
Total Allocation		<u>74,539,458</u>

Adjustments

*Economic Adjustments*

Autos & Transportation +8.5%		220,000
Business & Industry +4.5%		157,000
Restaurants & Hotels +6.0%		151,000
General Consumer Goods +2.5%		123,000
Building & Construction +8.0%		115,000
Fuel & Service Stations -3.5%		(92,000)
Food & Drugs +2.0%		18,000
Total Adjustments		<u>692,000</u>

**ESTIMATED FY 2013-14 TRANSACTIONS TAX REVENUES**

	<b>\$75,231,458</b>
<b>Rounded to Nearest Thousand (331.4% increase from FY 2012-13 actual)</b>	<b>\$75,231,000</b>
With Estimated 60-Day Accrual	<u>76,638,000</u>

**SAN MATEO COUNTY MEASURE A**  
**FY 2014-15 (ending June)**  
**Preliminary Transactions and Use Tax Revenues Projection**  
**Effective from 4/1/2013 to 3/31/2023**

Agency Budget Estimate for FY 2014-15

Total Allocation From SBOE

Net of Admin Fee

Current Quarter	4Q 2013	20,604,026
Previous Quarter	3Q 2013	18,938,564
2nd Previous Quarter	2Q 2013	17,559,446
3rd Previous Quarter	1Q 2013	17,437,422
Total Allocation		<u>74,539,458</u>

Estimated FY 2013-14 Sales Tax **\$75,231,458**

Adjustments

*Economic Adjustments*

Business & Industry +4.5% (includes pool impact)	660,000
Autos & Transportation +5.0%	615,000
Building & Construction +7.5%	489,000
Restaurants & Hotels +5.0%	446,000
General Consumer Goods +2.0%	353,000
Fuel & Service Stations +1.0%	114,000
Food & Drugs +2.0%	78,000
Total Adjustments	<u>2,755,000</u>

**ESTIMATED FY 2014-15 TRANSACTIONS TAX REVENUES **\$77,986,458****

**Rounded to Nearest Thousand (3.7% increase from FY 2013-14 estimate) **\$77,986,000****

County of San Mateo - Measure A		
Summary of Expenditures		
From June 2013 to March 2014		
Initiative Code	Initiative Description	Reimbursement to Dept via account 1135
HSALE	Prevention and Early Intervention - CORA Legal Expenses	37,500.00
PPMHX	Prevention and Early Intervention - Parenting Project	13,306.87
FAMHX	Prevention and Early Intervention - Mental Health and First Aid	32,345.90
NDSSM	Seton Medical Center	9,700,000.00
SHFCC	Coastside Response Coordinator	5,663.46
HSAFC	Court Appointed Special Advocates (CASA) for Foster Care	100,000.00
HSAHS	Homeless Outreach Teams and East Palo Alto Homeless Shelter Operating Expenses	533,526.54
ISDPM	Core Service Agencies - Performance Management System	15,013.00
NDSST	SamTrans - Services to Youth, Elderly, Disabled	2,500,000.00
PRKPF	Parks Improvement and Staffing - Contribution to Parks Foundation	100,000.00
CAPPK	Parks Improvement and Staffing - Capital Projects	43,510.68
CAPBF	Buildings and Facilities Infrastructure	194,618.33
ISDTI	Technology Infrastructure and Open Data Platform/Dashboards	41,907.65
	Total reimbursement by initiative as of 3/31/14	\$ 13,317,392.43



## Measure A Dashboard – Approved Initiatives

### Healthy and Safe Community

➤ **Mental Health System of Care for Adults (Health System)**

The Mental Health System of Care for Adults initiative supports collaboration between County services and provides alternatives to incarceration for adults with mental illness and/or substance use problems. The Health System requested funding to implement three additional recommendations identified in the multi-stakeholder discussions completed last year related to mental illness response: Creation of a Mental Health Respite Center; Expansion of the San Mateo County Mental Health Assessment and Referral Team (SMART); and early review of mentally ill people in jail for alternative dispositions.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$2,698,794	\$1,397,588

**Performance Measures**

Measure	FY 2013-14 Projected	FY 2014-15 Projected
Diversion from Psychiatric Emergency Services	N/A	50%
Percentage of SMART responses that result in diversion from the Emergency Department/Psychiatric Emergency Services/Jail to other appropriate resources	18%	25%
Percentage of mentally ill people admitted to jail on misdemeanor charges released within six (6) days	80%	90%

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Mental Health System of Care is \$2,698,794. As of March 31, 2014, no Measure A funding had been spent on this project.

**Performance Goals Update:**

Creation of a Mental Health Respite Center

Behavioral Health and Recovery Services continues to work with Real Property to locate viable sites for the Respite Center. We are also continuing to negotiate with a contractor to manage the program.

Expansion of SMART

A second SMART Team and car was added on April 1st which is allowing for an additional 4 hours of coverage and double coverage during peak times.

Early Review of Mentally Ill People in Jail for Alternative Dispositions

Correctional Health has expanded the pool of interviewees for the position they are filling and expects to make an offer in June. Behavioral Health and Recovery Services is expanding its search for applicants for the navigator position and will begin interviewing by mid-May.

➤ Prevention and Early Intervention – At Risk Children (Human Services Agency)

The Children and Youth System of Care (CYSOC) committee (consisting of Behavioral Health and Recovery Services [BHRS], Human Services Agency [HAS], Probation, and now the County Office of Education) is proposing to build on our strong partnership and take our collaborative efforts to the next level by expanding our prevention, early intervention, and treatment capacity to ensure that children and youth in San Mateo County have the best opportunity to be successful in school and achieve optimal mental health.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$3,989,139	\$5,325,874

**Performance Measures**

Measure	FY 2013-14 Target	FY 2014-15 Target
Number of truancy, suspensions and expulsion	Data Development	Data Development
Knowledge about and recognition of mental health problems by school personnel and student peers	Data Development	Data Development
Number of hotline calls referred to and receiving services	Data Development	Data Development
Percentage of school personnel referring students with emotional issues	Data Development	Data Development
Percent of students exhibiting positive student behaviors	Data Development	Data Development
Number of families on waitlist for Pre to 3	50	20

Measure	FY 2013-14 Target	FY 2014-15 Target
services		
Number of referrals from WIC to home visiting programs for identified high risk parent	4	40
Number of youth ages 15-29 screened, assessed, and treated for bipolar disorder	0	15
Percent of youth receiving hospitalization for behavioral health conditions	Data Development	Data Development
Percent of transitional age youth who receive at least 1 clinical followup within 7 days after leaving Psychiatric Emergency Services	Data Development	Data Development
Number of youth successfully completing treatment	Data Development	Data Development
Percent of students that receive timely outpatient behavioral health services	Data Development	Data Development
Percent of school districts that are being supported in meeting the behavioral health needs of students	Data Development	Data Development

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for Prevention and Early Intervention -Youth is \$3,989,139. As of March 31, 2014, \$83,153 had been spent on this Initiative.

**Performance Goals Update:**

Human Services Agency (HSA)-CFS Supportive Hotline

The Hotline received a total of 99 contacts during this quarter (84% by phone, 10% by email, and 5% by text). About 50 calls with identified cities, the top number of calls were from Redwood City (13), San Mateo (10), South San Francisco (7), and East Palo Alto (6). About 19 of the calls were in another language (18 Spanish and 1 Cantonese). Hotline clinicians were able to provide referrals to 73% of the calls. Clinicians followed up in person with 11 children, of whom 7 were given short-term therapy and referrals to longer term services. For the prevention program prevention component, known as the Lucky Kids Club, 5 full-time and 2 part-time child aides had been hired by the beginning of this quarter. During the quarter, a total of 122 students were served in the Lucky Kids Club: 119 in the Redwood City District at

Fair Oaks, Hoover, Taft and Haas schools, 2 in the Millbrae District at Lomita Park Elementary, and 1 in the San Mateo District at Beresford Elementary.

Human Services Agency (HSA)-Family Resource Center (FRC) Expansion

Three of the five Prevention and Early Intervention (PEI) Social Workers have been hired for the Daly City, Pacifica, and San Mateo areas. These staff have begun to meet with the staff from the elementary schools that the respective school districts have identified. Formal start dates for these staff will be in April 2014. There is currently recruitment for the other two PEI Social Workers for East Palo Alto and La Honda/Pescadero. In addition, transfer opportunities have gone out for the five Benefits Analyst III positions.

CORA Legal Expenses

CORA has exceeded their targets for services provided below.

1) Target to provide 600 contacts of legal service assistance that includes referrals and contacts at various events; exceeded target by over 260%:

FY 2013-14 Target	600
Year to date	1,576

2) Target to have answered at least 1,000 calls for assistance from their legal line; exceeded target by over 130%:

FY 2013-14 Target	1,000
Year to date	1,329

Below is the total numbers of individuals served year to date through all of CORA's legal services:

	<b>Legal Line</b>	<b>Contacts</b>
Q1	442	499
Q2	428	510
Q3	459	567
Totals	1,329	1,576

CORA has experienced a significant amount of decreased funding to their legal program, which helps to keep survivors and their children safe and lays the legal foundation for survivors to move on with their lives. CORA provides legal services to clients by offering a broad array of services for victims of domestic violence, including a legal hotline, court representation, court accompaniment and legal advocacy.

Parenting Project

Forty-nine parents have now graduated from the project with over 90% reporting increased parenting skills and involvement in their child's life. Six-month follow-up survey of graduates will begin in June.

### Mental Health First Aid

112 individuals have completed Mental Health First Aid with over 90% reporting increased ability to recognize sign of mental illness in youth and ability to identify ways to help youth with mental health problems.

### Coordination with Schools

The County Office of Education has hired the Coordinator of Safe and Supportive Schools.

### Expansion of Mental Health Outpatient Services

All new staff have been hired, and all but one staff have started work, that individual is completing the pre-employment clearance process.

### Expansion of Substance Abuse Treatment

For outpatient services a contractor has been identified and is securing a location and staff. For residential services, provider of choice is closing operations and a second provider is being assessed.

### Emergency Case Management

All new staff have accepted job offers and are completing the pre-employment clearance process. They will start in the next few weeks.

### Trauma Related Services for Youth

BHRS has assessed over two hundred youth and is now purchasing supplies and equipment for 12 teams. We have purchased rock climbing activities for youth at the Girls Camp. BHRS has contracted with Art of Yoga who will be able to provide service beginning May 1 st . BHRS is in contract negotiations with other vendors to provide yoga, speech and language services, and exposure of youth to gardening.

### Youth with Early Onset Bi-Polar Disorder

The program is open and receiving referrals. Three youth have been enrolled in services.

### Pre-to-Three Partners for Safe and Healthy Children Enhancement

The number of referrals has increased from WIC to the Home Visiting program to 15 x month in the last quarter. A dietitian has been hired and the hiring of two public health nurses will be completed in May. The number of clients on waiting list for the BHRS Pre-to-Three and Partners team has decreased from 50 to 25. All staff have been hired for these two teams.

### School, Police, and Community Collaboration

All staff have been hired and are currently receiving training. Ronald McNair Academy has been selected as the pilot school for the project. Behavioral Health Advisory Group Ambassador Team (BHAGAT) staff members started their on-campus assignments as volunteers at McNair Academy on April 8, 2014. An MOU is being developed between One EPA and East Palo Alto Police Department to help support the collaboration.

➤ **School Safety (Sheriff's Office)**

As a result of the December 2012 shooting at Sandy Hook Elementary School that claimed 27 lives, the Board of Supervisors brought up the issue of school safety within San Mateo County. Additionally, a forum was held by U.S. Representative Jackie Speier to discuss solutions on how to prevent and respond to violence in schools. As a result of the forum, three task forces were formed to address school safety planning, information sharing between stakeholders, and school related mental health services.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$473,219	\$473,219

**Performance Measures**

Measure	FY 2012-13 Actual	FY 2013-14 Target
Number of existing school safety plans that are in accordance with the County Office of Education standards	0	40
Average number of hours per week each School Resource Officer is on their assigned campuses	16	24

**Expenditures to date:** As of March 31, 2014, no Measure A funding had been spent on this project.

**Performance Goals Update:**

The Sheriff's Office hired two new School Resource Officers, who began employment on January 5, 2014. These School Resource Officers joined our existing team, for a total of 7 School Resource Officers. From the period of Jan 1, 2014 through March 31, 2014, the team of School Resource Officers spent a total of 674 hours on school campuses within the Sheriff's Office jurisdiction of the County of San Mateo. In addition, a total of 50 school safety drills were completed.

The duties of the SROs vary from regular patrol Deputies as the SROs interact mainly with school administration, parents and students. The SROs work with school administrators to institute administrative remedies for students who have committed low level offences. These remedies can vary from detention to movement to another school. This practice helps keep students in school and out of the juvenile justice system. The SROs also participate on local community advisory boards and work closely with school Vice Principals and Principals on matters concerning juvenile delinquency and substance abuse.

Additionally, all the SROs participate in the recruitment and administration of the Sheriff Training and Recreation (STAR) Camp each summer. STAR camp uses volunteer adults and

teenagers to teach middle school children techniques for resisting bullying, gangs and peer pressure. The week long camp in La Honda also allows the middle schoolers to experience the outdoors with hikes and campfires. For some of the children who attend STAR camp, it is their first time in their lives away from the neighborhoods they were born in.

SROs also administer juvenile alcohol and tobacco investigations using selected teenagers in sting operations to target business who sell alcohol and tobacco to minors. They work with other jurisdictions to develop community wide programs designed to reduce gang activity and coordinate resources for at risk and gang involved youth. The SROs also present anti-gang classes to students in classroom and at school assemblies.

➤ **Agreement with Seton Medical Center (Non-Departmental)**

Seton Medical Center serves as an important part of the County’s health care safety net. As such, the Board of Supervisors has made it a priority to ensure that hospitals and emergency rooms are seismically safe and remain open and that long term care beds remain available for low income patients. Measure A funds have been allocated in order to assist Seton to continue to deliver health care services at the current levels while it develops a strategic plan to ensure its long term survival as a component of the County’s healthcare safety net.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$11,500,000	TBD

**Performance Measures**

Measure	FY 2011-12 Actual	FY 2012-13 Projected	FY 2013-14 Target
Seton admissions as a % of total hospital admissions for County patients	23.3%	21.9%	≥21.9%
Seton outpatient clinic visits as a % of total outpatient clinic visits for County patients*	12.2%	12.4%	≥12.4%

\* CareAdvantage, Medi-Cal, HealthWorks, Access and Care for Everyone (ACE), Healthy Families, Healthy Kids

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for Seton Medical Center is \$11,500,000. As of March 31, 2014, \$9,700,000 had been spent on this Initiative.

**Performance Goals Update:**

The County has made \$9.7 million in payments to Seton. On January 13, 2014, the Daughters of Charity announced the sale of their entire health system, including Seton Medical Center in Daly City, and Seton Coastside long-term care facility. Seton submitted a

business plan and is currently in discussions with the County to continue providing services until a new provider is identified. Future funding commitments will depend on the ability of the new provider to serve the County's low-income and indigent residents.

➤ **Coastside Response Coordinator (Sheriff's Office)**

In August 2012, the Silicon Valley Community Foundation (SVCF) released the "Tsunami-Preparedness Assessment Report", which determined that a dedicated District Coordinator for the Coastside is necessary in order to improve our response plan during a disaster. Preparing the San Mateo County Coastside to respond to disasters will involve multi-agency coordination to develop formal plans and relationships that include all Coastside partners.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$30,000	\$30,000

**Performance Measures**

Measure	FY 2012-13 Actual	FY 2014-15 Projected
Percent of Emergency Operational and Mitigation Plans updated and completed	20%	80%
Number of disaster preparedness training exercises and drills	1	6
Number of Community Emergency Response Teams established and trained on the Coastside	1	3

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Coastside Response Coordinator is \$30,000. As of March 31, 2014, \$5,663.46 had been spent on this Initiative.

**Performance Goals Update:**

The Sheriff's Office hired a new Office of Emergency Services Coastside District Coordinator, who began employment on December 2, 2013. This person works collaboratively with other OES personnel and key community members on the Coast to complete Coastside Emergency Operations plans.

The Coastside District Coordinator position was developed to meet the needs of the Coastside residents, including those residing in the City of Half Moon Bay. The San Mateo County Sheriff's Office developed the position, in collaboration with various individual groups from the Coastside community and due to the geographical difficulties presented by the geography of the Coastside. The coordinating and unifying of the Coastside Community, as well as the immediacy of training is labor intensive and requires an allocated and committed



position. Funding for the position was a result of a combined effort and contributions from public and private forums, as well as funding from Measure A monies. The funding model for the Coastside District Coordinator position is comprised of four separate and equal contributions, as follows: Silicon Valley Community Foundation, Measure A funding, City of Half Moon Bay, and the San Mateo County Sheriff's Office; totaling approximately \$119,000 in annual contributions.

The Coastside District Coordinator will continue to work collaboratively with various groups and the Coastside community to develop a unified CERT program and core response groups, as well as develop emergency operation plans, community drills, and emergency services trainings.

➤ **Coastside Medical Services (Health System)**

This initiative allocates resources to the San Mateo Medical Center's Coastside Clinic. Funds will be used to purchase a mobile clinic van and host a bilingual provider team that would serve Pescadero, La Honda, Loma Mar and San Gregorio. The half-time team would consist of a Physician, Medical Assistant, Patient Services Assistant and Community Worker/driver.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$551,180	\$402,359

**Performance Measures**

Measure	FY 2012-13 Actual	FY 2014-15 Projected	FY 2014-15 Projected
Number of patients brought into care at the mobile clinic	0	200	500
Percent of mobile clinic patients that receive mammograms according to screening guidelines	0	62%	77%
Percent of mobile clinic patients that control LDL cholesterol as a result of LDL screenings received according to screening guidelines	0	43%	62%
Cost per patient*	N/A	\$1,006	\$805

\*Cost per patient includes staff services only; the capital costs of the mobile clinic are not included.

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Mobile Coastside Medical Services Initiative is \$551,180. As of March 31, 2014, no Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

Immunization clinics have been scheduled for April 14, 16, 21, and 23rd. There is also a plan for health screenings during the Dia de Los Ninos event on May 1 in Pescadero. Coastside Medical Services are working with Puente on how to incorporate the health screenings, which would include a blood test. The release date for RFP for the van has been extended to May 31 due to ongoing discussions on the details of the van with partners.

One staff person has been hired and there will be an adjustment to the recruitment for another position so that position can do both registration and drive the vehicle. All health systems are struggling to recruit doctors both because of the high cost of living on the Peninsula and due to expansion in the private sector to cover ACA enrollees. Recruiting a physician who wants to work on the Coast is even more challenging. Dr. Ashe is actively looking for a physician for the van. Partners have asked to be included in the hiring process, which may delay the start date. As stated, this is a collaborative effort with partners and we continue to discuss the duties/tasks of the remaining position, the Community Worker. A nurse was not included in the original staffing plan but may be needed. Discussions are continuing.

## Measure A Dashboard – Approved Initiatives Prosperous Community

➤ **Big Lift – Summer and Preschool Programs** *(Non-Departmental)*

The Peninsula Partnership Leadership Council (PPLC) consisting of more than 50 community leaders from government, education, philanthropy, and business have launched an effort to significantly improve early learning, care, and school success by: making high-quality preschool universally accessible to all three and four year old children; ensuring 80% of all children read at level by the third grade by 2020; and improve quality and accessibility by streamlining the patch-work public child care subsidy system(s). To initiate this effort, \$5 million in each of the next two fiscal years will be required to generate the necessary matching funds from philanthropy, business, and other government agency resources to begin to make universal quality preschool accessible for all three and four year old San Mateo County children regardless of income.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$5,000,000	\$5,000,000

**Performance Measures**

Measure	FY 2012-13 Actual	FY 2013-14 Projected	FY 2014-15 Projected
Generate matching funds; develop and adopt expenditure and program plan that includes quality improvement for participating districts	Work group established	Bring expenditure and program plan to Board of Supervisors January 2014	Completed
Increase access to quality child care in participating districts	Reduce by 25 percent number of eligible for subsidized child care in participating districts	Number TBD	

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Big Lift Initiative is \$5,000,000. As of March 31, 2014, no Measure A funding had been spent on this Initiative.

### **Performance Goals Update:**

A wide variety of community stakeholders are participating in the development and preparation to launch the Big Lift. There are four main areas of focus:

- 1) Greater readiness: Increase the percent of children who are ready for kindergarten to 80%.
- 2) Better attendance: Reduce chronic absence by 50%.
- 3) Inspiring summers: Ensure that 80% of children reading below grade level participate in a quality summer program.
- 4) Family engagement: Integrate family engagement principles countywide.

The Peninsula Partnership Leadership Council (PPLC) Collaborative is also focusing on obtaining funding for implementation and long-term sustainability. PPLC is pursuing many funding opportunities to obtain matching funds for the Measure A funds. PPLC recently received \$550,000 in Race to the Top funds and \$500,000 from the Kellogg Foundation and they are also pursuing a variety of additional private and public funding opportunities.

The Big Lift Plan will increase the quality of existing preschool programs and work to unite current programs with a common framework to improve quality. The plan will also increase access to preschool by increasing the number of spaces available. The Big Lift will provide direct financial supports to preschool classrooms through staffing, teacher planning time, and learning materials. There is also a focus on professional development for teachers, including training, coaching, and a bachelor's degree cohort.

The Big Lift will also work to improve facilities in order to provide a healthy and appropriate learning environment. The Big Lift will use an enhanced, age-appropriate curriculum to support literacy.

There are plans underway to launch the first Big Lift preschool slots in Fall 2014. A Request for Proposals (RFP) process is being designed to determine the initial Big Lift programs. Eleven school districts where help is needed most have been identified as the focus areas for the Big Lift:

- Bayshore
- Brisbane
- Cabrillo
- Jefferson Elementary
- La Honda-Pescadero
- Pacifica
- Ravenswood
- Redwood City
- San Bruno Park
- San Mateo-Foster City
- South San Francisco

The goal is to provide 500 enhanced spaces and 100 new spaces in Year One, and a cumulative total of 1,000 enhanced spaces and 300 new spaces in Year Two. Looking ahead, by 2020, there will be 5,600 enhanced spaces and 3,000 new spaces.

➤ [Library Summer Reading Programs](#) (*County Library*)

San Mateo County is home to approximately 160,000 children and youth under the age of 18. Despite declining state and local funding, libraries continue to partner with our cities, schools and community organizations to make an impact on children and their families. In order to address summer learning loss among children and teens in San Mateo County, the Peninsula Library System (PLS) proposed a comprehensive summer reading initiative. This initiative allocates resources to the Peninsula Library System to enhance and expand summer reading programs at all 32 public libraries and the bookmobile.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$328,300	\$206,300

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Library Summer Reading Programs is \$328,300. As of March 31, 2014, no Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

Summer lunches and intensive summer enrichment programs will be offered to children in high need communities at the following libraries in summer 2014: San Bruno, South San Francisco, Atherton, East Palo Alto, and Half Moon Bay. The feeder schools to these five public library locations range from student populations where 50-95% of the children qualify for free meals and where the lack of reading proficiency in third grade ranges from 62%-91%. Attendees at these programs will receive at least 100 hours of enrichment over the summer and a home library of 30 books per child.

➤ [Court Appointed Special Advocates \(CASA\) for Foster Care](#) (*Human Services Agency*)

Court Appointed Special Advocates (CASA) will use Measure A funds to build on its strong record of success to provide a consistent, caring adult for a significant number of additional foster children in the County. These funds will be used to hire a .75 FTE Recruitment and Training professional who can assist in the recruitment, background screening, and training needed to increase the number of new CASA volunteer trainings from to five in FY 2014 and FY 2015 (8 English, 2 Spanish).

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the CASA Initiative is \$100,000. As of March 31, 2014, \$100,000 of Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

A full-time Recruitment and Training Coordinator started on January 28, 2014. There were 21 CASA volunteer recruitment events for this quarter attended by 179 interested individuals, of which 22 thus far have completed the training to become CASA volunteers. To date, 173 children have been served.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$100,000	\$100,000

**Performance Measures**

Measure	Baseline	FY 2013-14 Goal	FY 2014-15 Goal
Number of children who will be assigned to work with a CASA volunteer	220	300	360
Average number of hours each child will receive in mentoring and advocacy from their CASA volunteer per month*	To be established in FY 2013-14	Baseline year	10% increase
Children working with a CASA for a year or more will improve their academic performance, as measured by report cards, by 10% as compared to the baseline year.**	To be established in FY 2013-14	Baseline year	10% improvement

\* CASA assignments will happen throughout the grant year, but last, on average, for 25 months.

\*\*This is a new measure. In FY 13-14 CASA will establish a data collection method and a performance baseline.

➤ **Veterans Services (Human Services Agency)**

There are approximately 27,000 veterans in San Mateo County. To support this community, there is a complex array of services available to veterans provided by the federal, state and county government. While the services available to veterans are extensive, there is no single entity that works to coordinate and integrate all of the services into a seamless system of care. A stakeholder group made up of County departments, Courts, Veterans Administration, and service organizations have a directive to develop a system of service delivery that is more integrated and coordinated across providers, allowing veterans to access multiple services seamlessly. Measure A funds will be used to fund implementation of the veterans services plan developed by the stakeholder group.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$100,000	\$100,000

**Performance Measures**

Measure	FY 2013-14 Projected
Veterans Services Stakeholder group convened	Yes
Veterans Services Delivery Plan presented to Board of Supervisors	Yes

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Veterans Services Initiative is \$100,000. As of March 31, 2014, no Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

There is a plan in place to conduct a comprehensive needs assessment and gap analysis. The assessment will include veterans' benefits, housing and homelessness, safety net services, health, substance abuse treatment, mental health, employment, and needs of veterans recently exited from service. The needs assessment and gap analysis will be conducted over the coming months.

There will be a community convening in September to review the needs assessment findings and to obtain feedback and input from stakeholders. A cross-departmental workgroup has been formed to gather data, and use the results of the assessment and convening to develop recommendations for the Board's consideration in November.

- [Homeless Outreach Teams and East Palo Alto Homeless Shelter Operating Expenses \(Human Services Agency\)](#)

The countywide 2013 Homeless Census conducted the night of January 23<sup>rd</sup> counted 2,276 homeless people living in San Mateo County. That count includes 977 people that were in shelters that evening and almost 1,300 that were not sheltered. The count also showed a rise in the number of unsheltered homeless living in encampments and vehicles in the following communities: East Palo Alto, Redwood City, Half Moon Bay/Coastside, Pacifica, South San Francisco and San Bruno. Measure A funding was requested for two proposals to fill geographic gaps in homeless services: expanding the HOT (Homeless Outreach Team) program to the northern part of the County and Coastside and funding year-round operation of the East Palo Alto Shelter for the next two years.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$850,000	\$650,000

**Performance Measures**

<b>Measure</b>	<b>Baseline</b>	<b>FY 2013-14 Target</b>	<b>FY 2014-15 Target</b>
Homeless individuals on HOT list who successfully transition to permanent housing solutions (including reunification with family members)	0	18	45 (cumulative)
Homeless individuals on HOT list successfully engaged in HOT Case Management (meeting at least once per week with a case manager)	0	82	100 (cumulative)
Homeless individuals in East Palo Alto that are housed on a daily basis	0	40	40

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Homeless Outreach Teams and the East Palo Alto Homeless Shelter Operating Expenses Initiatives is \$850,000. As of March 31, 2014, \$533,526.54 of Measure A funding had been spent on the East Palo Alto Homeless Shelter operating expenses.

**Performance Goals Update:**

Human Services Agency (HSA) - Homeless Outreach Teams

The program expansion to the coast side and South San Francisco has resulted in three chronically homeless individuals being able to find permanent housing. In addition, 44 homeless individuals have received outreach and case management services. In South San Francisco, the City and the San Mateo County Human Services Agency co-hosted the kickoff of the HOT Oversight Committee. Monthly case management meetings to review the progress of clients were conducted in Half Moon Bay, Pacifica, and South San Francisco.

Human Services Agency (HSA) - Project WeHOPE Year Round Shelter

Measure A funds were awarded to the WeHOPE Shelter to transition the shelter from a seasonal to a year-round shelter. Forty homeless individuals are housed each night and are receiving meals, clothing, connection to benefits, and services. Several have been placed in permanent housing.



➤ **Core Agencies Emergency Housing Assistance (Human Services Agency)**

The Core Service Agencies have requested \$310,000 in additional funds for rental assistance in FY 2013-14 and \$50,000 for financial education and legal aid support.

FY 2013-14	FY 2014-15
\$385,000	N/A

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Core Agencies Emergency Housing Assistance Initiative is \$385,000. As of March 31, 2014, no Measure A funding had been spent on this Initiative.

**Performance Goals Update:** Twenty-four households, which included a total of fifty-six individuals, have been served. The twenty-four households served were either at immediate risk of losing their permanent housing or were coming out of homelessness. Of the twenty-four households, 96% (twenty-three households) were permanently housed at exit. The Measure A assistance stabilized these housing crises, eliminating the immediate risk of homelessness.

➤ **Core Service Agencies - Performance Management System (Information Services Department)**

The Performance Management System for the Core Service Agencies will cover one-time software and development costs for a system that will provide countywide performance reporting and financial information for all eight Core Services Agencies. The Cores work closely with County departments to provide individuals and families with much needed support to stabilize living situations.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$300,000	\$25,000

**Performance Measures**

Measure	FY 2013-14 Target	FY 2014-15 Target
Project goals met and completed on time and on budget	N/A	90%
Customer satisfaction rating from Core Service Agencies, Human Service Agency and County Manager's Office	N/A	90%

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Core Service Agencies Performance Management System Initiative is \$300,000. As of March 31, 2014, \$15,013 Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

A comprehensive due diligence process was followed with the Human Services Agency, County Manager's Office and the Core Service Agencies to evaluate three products that best met the project's requirements and desired business processes for intake and referral services. Vendor demonstrations and evaluation by HSA and the Executive Directors of the Core Service Agencies resulted in the selection of the Clarity Human Services product. Samaritan House, one of the Core agencies, has also selected Clarity and begun implementation.

The new product will enable the Cores to collaborate and share data utilizing a master client list, services and programs. The product facilitates a higher level of service to County residents by increasing the ability to share data throughout the Core Agency network.

The system will also automate evidence-based, accurate and consistent analytics and reporting across Core Agencies. Further, the new system will enable adherence to Housing and Urban Development (HUD) Data Standards, giving the Core Agencies the ability to produce HUD reports utilizing HUD schemas for official reporting.

In addition to meeting project requirements including desired business processes, the five-year total cost of ownership for all three products was also considered. Clarity Human Services was the least expensive of the evaluated products.

Superior quality, seamless alignment with requirements and desired business processes, total cost of ownership and successful reference checks were main drivers for the selection of this product.

The agreement with Bitfocus, the vendor of Clarity Human Services product, is being recommended for approval at the April 8 Board meeting.

Bitfocus, Inc. will provide cloud-based configuration, set up, test, training and support for Clarity Human Services product for the Core Service Agencies. Below are the key implementation dates post Board Approval:

- Workflow design complete: May 6, 2014
- Implementation, configuration, workflow test and complete: June 20, 2014
- Test and go live: July 30, 2014

The total not to exceed amount of the agreement is \$180,000, of which \$114,283 will be expended in the current Fiscal Year and \$60,317 in the next Fiscal Year. The annual subscription cost, post June 2016, will be \$60,317. The annual cost will be submitted to the County Manager's Office.

## Measure A Dashboard – Approved Initiatives Livable Community

➤ **SamTrans – Services to Youth, Elderly, and Disabled (Non-Departmental)**

The San Mateo County Transit District (SamTrans) provides SamTrans bus service, including Redi-Wheels and Redi-Coast Para-transit services, and the CalTrain commuter rail service. SamTrans bus services directly support routes to community based safety net and County government services and students commuting to local schools. Despite receiving Federal, State, and local funding, SamTrans continues to struggle with a budget shortfall, and has requested \$10 million or a \$5 million annual subsidy for the next two fiscal years to support its services, which include the annual 304,425 Paratransit trips in FY 2012, costing \$13.5 million or \$42.35 per trip.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$5,000,000	\$5,000,000

**Performance Measures**

Measure	FY 2013-14 Projected	FY 2014-15 Projected
Zero trip denials for Paratransit customers	309,651 (1 % increase)	312,747 (1 % increase)*
Annual bus ridership	12,445,750	(% change TBD)

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the SamTrans Paratransit Initiative is \$5,000,000. As of March 31, 2014, \$2,500,000 Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

The County has made \$2.5 million in payments to SamTrans. There have been no trip denials for Redi-Wheels ridership, and average weekly ridership is higher compared to the same period last year.

➤ **North Fair Oaks General Plan Implementation (Planning and Building)**

The Board of Supervisors adopted the North Fair Oaks Community Plan in 2011. The Plan establishes goals and policies to improve land use, transportation, health and wellness, and other conditions in the North Fair Oaks Community.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$3,403,500	\$3,080,000

**Performance Measures**

Measure	FY 2013-14 Projected	FY 2017-18 Projected
Percent of Signage Projects completed on time and within budget	100%	N/A
Percent of Middlefield Road Projects completed on time and within budget	N/A	100%

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the North Fair Oaks General Plan Initiative is \$3,403,500. As of March 31, 2014, no Measure A funding had been spent on this Initiative.

**Performance Goals Update:** The North Fair Oaks General Plan Implementation update is currently being prepared and will be distributed as soon as all updates have been received.

➤ **Library Capital Needs (County Library)**

As our communities continue to evolve, so have our libraries. Easy access to library services and flexible, welcoming community spaces are required to accommodate citizen needs. Libraries now focus on providing customers with intuitive spaces that meet the needs of a variety of age groups. A one-time investment of Measure A money to help fund the design, financing and operations planning needed to develop new or remodeled library facilities in Half Moon Bay, Pacifica, East Palo Alto and North Fair Oaks will help these communities provide libraries that meet the needs of current and future customers.

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Library Capital Needs Initiative is \$2,000,000. As of March 31, 2014, no Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

*City of Pacifica: New Library Planning Activities*

The City of Pacifica is working to complete a building assessment and structural analysis to determine the condition of the two existing library facilities. Site analysis will also be completed for a proposed new library. This information combined with the recently prepared conceptual design and cost model will help inform the City Council as it seeks community support for a possible bond measure.

*City of Redwood City: North Fair Oaks Library*

A preferred design has been selected and cost estimates will be developed for that option by early June 2014. That option and the associated costs will then be presented to the City and County Managers and to the City Council and Board of Supervisors for consideration in the summer.

*City of South San Francisco: Grand Avenue Library*

In March 2014, the South San Francisco City Council formally accepted the \$400,000 Measure A award and approved the matching fund requirement. Funds totaling \$700,000 will be used to support a Grand Avenue Library remodel project. The City is proceeding to the next phase in the project which will include the preparation of a Request for Proposal for design services.

*City of Half Moon Bay: New Library Planning Activities*

In February 2014, the Half Moon Bay City Council authorized that the library conceptual plans and cost model, first developed in 2004, be updated. As part of this effort, the City is working to obtain community and stakeholder input. A series of meetings, open houses and survey kiosk stations are scheduled between April to June so that the community can contribute their thoughts and suggestions for a new library. This current scope of work is planned for completion by June 2014.

*San Mateo County Library JPA: East Palo Alto Library*

The San Mateo County Library JPA has authorized matching funds to support the interior remodel of the East Palo Alto Library. Discussions are underway to begin developing design plans. It is anticipated that remodeling work will begin in FY 2014-15.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$2,000,000	Balance of unspent \$FY 13-14 funds

➤ **Bicycle & Pedestrian Coordinator (Department of Public Works)**

The San Mateo County Bicycle and Pedestrian Coordinator would promote bike and pedestrian friendly transportation options throughout the County. The Coordinator will join the C/CAG staff. C/CAG will report back to the Board in June 2014 and June 2015 on the Coordinator's accomplishments.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$80,000	\$75,500

**Performance Measures**

Measure	FY 2013-14 Projected	FY 2014-15 Projected
Number of funding sources administered	1	1
Number of bicycle and pedestrian program inquiries responded to	50	50
Number of cross jurisdictional coordination activities completed	2	2
Number of training/safety	5	5

Measure	FY 2013-14 Projected	FY 2014-15 Projected
workshops promoted or conducted		
Number of public outreach workshops completed	2	2
Number of external available funding opportunities disseminated	3	3

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Bicycle & Pedestrian Coordinator is \$80,000. As of March 31, 2014, no Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

Ellen Barton began work as the Active Transportation Coordinator on January 21, 2014. In her role as a resource for jurisdictions and the public, she is responding to inquiries about bicycle infrastructure, walking facilities, and education and encouragement programs. Through community meetings, e-mail, telephone and on-line, she has begun collaborating with several groups including: the County Office of Education Safe Routes to School Program, the Transportation Authority, the County Health Department, Silicon Valley Bicycle Coalition, the Peninsula Traffic Congestion Relief Alliance, and Streets Alive! Parks Alive!

She assisted in staffing the February Bicycle and Pedestrian Advisory Committee meeting and updated the CCAG website to reflect new committee membership and officers. She is working with the committee Chair to develop future meeting agendas and reports. As a resource for bicycle and pedestrian information and best practices, she has disseminated information about funding sources, calls for projects, and training opportunities to planning and engineering staff at partner jurisdictions. She received on-line training about the TIGER 6 federal grant program as a potential funding source for walking and bicycling infrastructure.

To assist the Bicycle and Pedestrian Advisory Committee, she is preparing a map that will show the locations of bicycle and pedestrian projects funded through CCAG grant programs since the 2011 completion of the San Mateo County Comprehensive Bicycle and Pedestrian Plan. She will continue to provide information to potential applicants about the state-wide and regional Active Transportation Program call for projects. She will continue to assist local jurisdictions to be ready for the Complete Streets requirements established by the Metropolitan Transportation Commission for future funding eligibility.

## Measure A Dashboard – Approved Initiatives

### Environmentally Conscious Community

➤ **Contribution to Parks Foundation (Capital Projects)**

Over the past years, budget restrictions have reduced staffing at some Park facilities and resulted in deferral of many maintenance projects. The Parks Division, in conjunction with the County Manager’s Office, prepared a 2013-18 San Mateo County Parks Strategic Plan, which outlines a vision for the Parks system. To begin implementation of the Parks Strategic Plan, it was recommended that seven position and associated operating expenses be added to the Parks Department FY 2013-14 budget. Measure A funds are recommended as the funding source for the highest priority maintenance work in the Parks.

**Approved Measure A Funds**

<b>FY 2013-14</b>	<b>FY 2014-15</b>
\$ 1,766,208	\$3,500,000

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for Contribution to the Parks Foundation is \$1,766,208. As of March 31, 2014, \$100,000 of Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

All the positions funded through Measure A have been filled, including the Natural Resource Manager hired during this quarter. Plans and specifications have been completed for trail construction of Crystal Springs Trail (south of dam). The Parks Department is studying private concession opportunities for the Coyote Point Marina, Memorial park Campground and Sheriff’s Honor Camp. Fuel reduction projects to reduce the risk of catastrophic wildfire have been completed in Wunderlich, Memorial and Huddart County Parks. Similar work will be completed in Edgewood County Park and Preserve. Fuel reduction work is being funded through both Measure A funding and grants from CalFire. Devil’s Slide Trail opened to the public on March 27, 2014.

## Measure A Dashboard – Approved Initiatives Collaborative Community

➤ **Buildings and Facilities Infrastructure (Capital Projects)**

At the Measure A Workshop in February 2013, the Board of Supervisors requested a list of capital projects that are needed to address deferred maintenance and improve the condition of the County’s existing buildings and facilities infrastructure. The projects proposed for Measure A funding will provide modern facilities for County emergency services providers and study the replacement of residential care facilities for mental health clients. In addition, two small sustainability projects were also proposed.

**Approved Measure A Funds**

<b>FY 2013-14</b>	<b>FY 2014-15</b>
\$4,640,000	\$12,000,000

**Performance Measures**

Measure	FY 2012-13 Actual	FY 2017-18 Projected
Percent of planned capital projects completed	New measure	90%
Percent of County facilities with a Facility Condition Index at or below .05	70%	95%

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the Building and Facilities Infrastructure Initiative is \$4,640,000. As of March 31, 2014, \$194,618.33 of Measure A funding had been spent on this Initiative.

**Performance Goals Update:**

Public Dispatch

To expedite delivery of this new facility (which includes Office of Emergency Services, Emergency Operations Center, Sheriff’s Patrol, associated parking, and new Data Center) the County is pursuing a Design-Build process. The first legal step in this process requires a "design bridging" document to be advertised in a Request for Proposals (RFP). DPW has retained Cumming Corporation to serve as Construction Managers and MWA Architects to develop the joint program for the facility. The RFP should be finalized by June 2014. In parallel, DPW is coordinating the Facilities Master Plan Update (County Government Center Development Strategy) to assess the best siting and related access/parking for the new facility.

Pescadero Fire Station

A Board Member’s Memo outlining options for implementation was submitted by the Director of Public Works, with a report back to the Board of Supervisors scheduled for April 22, 2014.



Cordilleras Mental Health Facility

HSA, DPW and Consultants are developing the feasibility study with a focus on best-practice incentive, siting, environmental concerns, constructability, operational costs and legal constraints targeting a report back to the Board by August 2014.

Sustainability Projects

One single unit all-in-one touchfree system with soap, water, and hand drying has been installed in the women's restroom in the County Manager's Office and is part of the pilot project to test cost-effectiveness of air blade hand dryers. Three additional units are anticipated to be installed in the other restrooms of the County Manager's Office within the next few months.

One electric vehicle charging station is scheduled for install at Tower Road in San Mateo by April 22, 2014. A feasibility analysis is being conducted to assess best siting and power accessibility for the other charging stations to be installed at County Center in Redwood City (four) and Health Campus in San Mateo (two).

➤ County Fire Engine and Vehicle Replacement Fund (Non-Departmental)

County Fire provides fire protection and emergency response services to the unincorporated areas of the County. An initial contribution of \$2 million in Measure A money was recommended for FY 2013-14 to establish a County Fire Engine and Vehicle Replacement Fund. The amount will cover the estimated costs of the three fire engines, a water tender, and a staff vehicle needing immediate replacement plus the associated equipment for those vehicles.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$2,000,000	\$1,500,000

**Expenditures to date:** The budgeted Measure A funding for FY 2013-14 for the County Fire Engine and Vehicle Replacement Fund is \$2,000,000. In November 2013, County Fire purchased a used 1998 Pierce fire engine from the Coastside Fire Protection District for \$21,800. Upgrades to the engine will amount to an addition \$6,100. Once upgrades are made to the engine, it will be a reserve fire engine that can serve four County fire stations. As of March 31, 2014 these expenditures had not been reimbursed from the Measure A Trust Fund.

**Performance Goals Update:** The balance of unused expenditures in FY 2013-14 will be carried forward to FY 2014-15 to make purchases outlined in County Fire's Ten Year Vehicle and Equipment Replacement Plan. Planned purchases in FY 2014-15 include three new fire engines, a water tender, a truck, a utility vehicle and two staff vehicles.

➤ **Technology Infrastructure (Information Services Department)**

Due to the age of the current network equipment (switches, routers, firewalls, etc.) and the design of the network, the capacity to provide good data service daily is limited. These limitations significantly impact the ability of ISD and Departments to implement new technology and solutions. The result of the recommended upgrade will be a new high capacity and resilient network designed to support current and future technologies.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$3,000,000	\$3,000,000

**Performance Measures**

Measure	FY 2012-13 Actual	FY 2017-18
Core network speed	10G	100G

**Expenditures to date:** Expenditures are currently being reviewed and will be distributed as soon as all updates have been received.

**Performance Goals Update:** In February 2014, the Information Services Department (ISD) began to coordinate with AT&T to double the speed of our Internet connections as well as beginning work to make the two (2) Internet connections both active as opposed to their current state of one active and the other as a fail-over.

Also in February of 2014, a vendor selection was made for the core network hardware with the technology solution presented by Hewlett-Packard (HP) being selected. Currently, a statement of work (SOW) for the first phase of the technology deployment has been released, which has been submitted to the applicable vendors on the recently approved master services agreement (MSA).

In April 2014, ISD will seek approval from the Board to have the option to purchase equipment directly from HP when it benefits the County. After the successful pilot of the Boardroom Public WiFi implementation in January of 2014, ISD implemented Public WiFi at the Puente de la Costa Sur community center in the town of Pescadero in which also provides outdoor public WiFi around the Pescadero Elementary School.

ISD's next WiFi project is to expand the outdoor WiFi coverage in Pescadero along Stage Road and parts of North Avenue. This expansion is expected to begin installing components within the next few weeks and be fully implemented by the end of May.

Slightly longer term projects include the implementation of enhanced cell phone coverage and service in the 400 County Center facility on the First floor, Basement, and interconnecting tunnels and the installation of public accessible WiFi on all floors of the 400 building and the surrounding plaza areas. In parallel to the above activities, ISD is collecting and validating information from the Board of Supervisors and County Department Heads on future potential WiFi locations.

➤ **Open Data Platform and Dashboards (Information Services Department)**

Open Data and Performance Dashboards are important initiatives that are necessary to improve access to data and enhance government transparency and accountability. The Open Data project will enable internal partner departments and external public to access, view, and work with county data. It will also be the visual performance dashboard for how well county departments are meeting their stated goals.

**Approved Measure A Funds**

FY 2013-14	FY 2014-15
\$230,000	\$230,000

**Performance Measures**

Measure	FY 2012-13 Actual	FY 2017-18
Number of datasets available on the Open Data Platform	20	200
Number of WiFi access sites	50	300

**Expenditures to date:** Expenditures are currently being reviewed and will be distributed as soon as all updates have been received.

**Performance Goals Update:**

During this quarter the number of datasets being worked on has increased - there are now 79 datasets currently live or being made ready to go live. In addition, the County would like to create an emphasis on establishing more opportunities for cross functional data. Based on this need, there is recruitment underway for an Open Data Community Liaison. This person will promote and market San Mateo County's open data initiative with its external stakeholders, while the Open San Mateo group manages the overall coordination of the Open Data portal and the Open Data Committee. The successful candidate will assist with project planning for the Committee. He or she will promote and market open data with external stakeholders and audiences; ensure that the open data initiative continues to expand and generate excitement among users; ensure that datasets are accessible using leading methods and techniques; and organize hackathons and other community problem-solving events. By doing this, the data website (data.smcgov.org) should continue to provide an appealing experience for users.